



**Hensel Phelps
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Mahogany, Inc.
910 West Pratt Street
Baltimore, MD 21223
Attn: Jeff Hargrave, President

August 31, 2009

Subject: **Mahogany, Inc. Letter of Commendation**

Dear Mr. Hargrave,

Hensel Phelps Construction Co. would like to thank **Mahogany, Inc.** for the support and commitment during the execution of their subcontract work at the Baltimore Hilton Convention Center Hotel. Mahogany performed well on all levels during the execution of the design and construction on the project. Mahogany's subcontract amount accounted for 2.7% of the total subcontracted amount.

The level of safety, quality, and commitment to schedule were apparent throughout the project and this had a positive and defining impact on the success of the hotel. The Mahogany team helped to steer the project team through the various installations of Custom Public Millwork, Hotel Guestroom Millwork and other various millwork applications on the project. It represented a true level of teamwork and development. The adherence to the tight tolerance with the installation of the public millwork to the difficulties of coordinating the installation of over 757 guestroom millwork packages showed the flexibility of the organization. It was impressive to watch the foreman adjust from one phase of the project to the other. There is a strength there that is unparalleled in the industry.

Once again, Hensel Phelps would like to thank you and your project team for this effort. **Mahogany, Inc.** was a key subcontractor during construction of the Baltimore Hilton Convention Center Hotel and we look forward to future work together.

Sincerely,

William T. Thumm
Operations Manager
Hensel Phelps Construction Co.